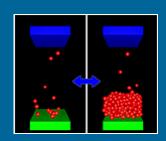
## Department of Chemical and Biological Engineering GRADUATE STUDENT RESEARCH SYMPOSIUM Friday, October 7, 2011

The Center for the Arts
UB North Campus
1pm to 5:30pm

- 1-2pm Graduate Student Lectures-Screening Room
- 2pm Keynote Lecture by Dr. Shiflett-Screening Room
  - 3-5:30pm Poster Session & Reception-Atrium









## Woodrow (Woody) K. Shiflett

**Chevron Products Company** 

## Moving Innovation into the Marketplace: Harvesting R&D Value in the Global Hydroprocessing Catalyst Arena

Managing an effective business enterprise R&D program, and deriving value from it, offers all the challenges of managing your family's investment portfolio...and more. Business stakeholders expect a return on investment from their annual R&D budget investments, and high-risk (hard to predict), but promising technology efforts must be sustained over a number of business planning cycles in order to bear economic fruit. This presentation takes the perspective of a case study specific to a catalyst enterprise joint venture company and illustrates the value of using stage-gate decision processes to manage the portfolio while engaging and motivating the R&D people involved.

Sponsorship from the following University at Buffalo organizations is gratefully acknowledged:

Graduate Student Association — www.gsa.buffalo.edu, Department of Chemical and Biological Engineering, Chemical and Biological Engineering GSA, Industrial and Systems Engineering GSA, Pharmaceutics GSA, and Communications GSA